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AGENDA

Capital Projects in Energy: From Rigid Blueprints to Adaptive Ecosystems

Executive Dinner

SPEAKERS



Igor Boev
NA Supply Chain Director
Levare International Limited



Lourdes Reyes
Director Digital Transformation
Wood Plc



Laura Gardner
VP, Software Services
technipfmc



Tai Pham
IT Network & Cloud Manager
GR Energy Services



Andrew Mitzer
Integration Project Manager, Strategic Projects
TotalEnergies

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CAPITAL PROJECTS IN ENERGY: FROM RIGID BLUEPRINTS TO ADAPTIVE ECOSYSTEMS

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5:30 PM-9:00 PM
Central Time

The energy and utilities sector is entering an era where the traditional playbook for capital projects linear planning, siloed execution, and static governance is no longer fit for purpose. The convergence of electrification, AI-driven demand, and decarbonization mandates is forcing operators to rethink how they prioritize, plan, and deliver greater capital productivity and efficiency as an expected outcome. What's emerging is a shift from projects as isolated undertakings to capital programs as dynamic, interconnected ecosystems.

The energy sector is being redefined by a new balance of people, process, and technology. With talent gaps widening, organizations are investing in AI literacy and human-AI collaboration to build hybrid, digitally fluent workforces. Governance is shifting from rigid stage-gates to agile, portfolio-based models that enable faster reprioritization and resilience. Powered by digital twins, AI-driven forecasting, and generative AI, companies can now anticipate risks, accelerate execution, and deliver impact at scale—turning transformation into a competitive advantage.

The provocation? Capital projects are no longer engineering challenges—they're data challenges, talent challenges, and ecosystem challenges. Success will belong to operators who can orchestrate people, process, and technology into a single adaptive system, where agility and intelligence—not rigidity—define competitive advantage.

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